NEXTGREEN GLOBAL BERHAD

Registration No. 200501037512 (719660-W)
(Incorporated in Malaysia)

UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL REPORT
for The Quarter and Year-To-Date Ended 31 December 2025

27 February 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND COMPREHENSIVE INCOME FOR THE CURRENT QUARTER AND YEAR-TO-DATE ("YTD") ENDED 31 DECEMBER 2025

		Current quarter ended			Year to-date ended		
	Note	31/12/25 RM'000 (Reviewed)	31/12/24 RM'000 (Reviewed)	+/- %	31/12/25 RM'000 (Reviewed)	31/12/24 RM'000 (Reviewed)	+/- %
Operating revenue	15	27,931	16,773	67	91,004	68,000	34
Cost of sales		(8,093)	(7,792)	4	(26,043)	(31,430)	(17)
Gross profit		19,838	8,981	>100	64,961	36,570	78
Other income	16	10,716	1,149	>100	20,933	11,890	76
Operating expense							
Selling, distribution & promotion		(329)	(9)	>100	(436)	(41)	>100
Employee salary & benefits		(733)	(1,472)	(50)	(7,332)	(6,467)	13
Other operating & administrative expenses		(3,357)	(3,774)	(11)	(14,137)	(8,701)	62
Impairment, depreciation & amortisation		(4,793)	(1,060)	>100	(10,261)	(3,253)	>100
Operating expense		(9,212)	(6,315)	46	(32,166)	(18,462)	74
Profit from operations		**21,342**	**3,815**	**>100**	**53,728**	**29,998**	**79**
Finance income		0	7	>100	7	11	(36)
Finance cost		(2,037)	(1,204)	69	(6,471)	(4,976)	30
Net finance cost		(2,037)	(1,197)	70	(6,464)	(4,965)	30
Share of losses of associate, net of tax		(1,239)	(1,328)	(7)	(1,239)	(1,328)	(7)
Profit before tax		**18,066**	**1,289**	**>100**	**46,025**	**23,706**	**84**
Taxation	5	(13,202)	1,118	>100	(13,206)	1,116	>100
Net profit for the period		**4,864**	**2,407**	**>100**	**32,819**	**24,822**	**32**
Other comprehensive income, net of tax							
Exchange translation differences for foreign operations		(231)	560	>100	(653)	214	>100
Total comprehensive income for the period		**4,633**	**2,967**	**56**	**32,166**	**25,036**	**28**
Profit attributable to:							
Owners of the Company		3,254	2,411	35	33,661	24,840	36
Non-controlling interest		1,610	(4)	>100	(842)	(18)	>100
Net profit for the period		**4,864**	**2,407**	**102**	**32,819**	**24,822**	**32**
Total comprehensive income attributable to:							
Owners of the Company		3,023	2,971	2	33,008	25,054	32
Non-controlling interest		1,610	(4)	>100	(842)	(18)	>100
Total comprehensive income for the period		**4,633**	**2,967**	**56**	**32,166**	**25,036**	**28**
Basic earnings per shares ("EPS") – Part B, Note 12		**0.30**	**0.24**	**25**	**3.12**	**2.45**	**27**

Note: The above Unaudited Condensed Consolidated Statements of Profit or Loss should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to these interim financial statements.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

		As at	
	Note	31/12/25 RM'000 (Reviewed)	31/12/24 RM'000 (Audited)
Assets			
Property, plant and equipment		211,757	187,626
Investment property		23,007	23,451
Intangible assets		500	500
Right-of-use assets		24	983
Investment in associates		6,651	7,890
Other non-current assets		7,566	-
Other investments		23	23
Inventories	17	256,194	147,233
Deferred tax assets		1,057	912
Non-current assets		**506,779**	**368,618**
Inventories	17	82,461	94,101
Trade receivables		85,864	55,818
Other receivables, deposits and prepayments		71,920	50,676
Tax recoverable		137	1,015
Fixed deposit with licensed bank		14,008	-
Cash and bank balances		6,476	9,109
Current assets		**260,866**	**210,719**
Total assets		**767,645**	**579,337**
Equity and liabilities			
Share capital		435,662	411,489
Redeemable preference share		21,750	-
Reserve		63,762	30,755
Equity attributable to owners of the parent		**521,174**	**442,244**
Non-controlling interest		817	309
Total equity		**521,991**	**442,553**
Borrowings		136,410	58,509
Hire purchase liabilities		321	455
Lease liabilities		179	145
Deferred tax		2,574	2,574
Non-current liabilities		**139,484**	**61,683**
Trade payables		31,006	35,807
Other payables and accruals		65,011	28,188
Borrowings		9,858	9,801
Hire purchase liabilities		236	235
Lease liabilities		59	1,070
Current liabilities		**106,170**	**75,101**
Total liabilities		**245,654**	**136,784**
Total equity and liabilities		**767,645**	**579,337**
Net asset per share attributable to owners of Company (Sen)		**48**	**42**

Note: The above Unaudited Condensed Consolidated Statements of Financial Position should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to these interim financial statements

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE YEAR-TO-DATE ENDED 31 DECEMBER 2025

	Attributable to owners of the company							
	Non-distributable				Distributable			
	Share capital RM'000	Redeemable convertible preference share RM'000	Foreign currency translation reserve RM'000	Merger reserve RM'000	Retained earnings RM'000	Total RM'000	Non-controlling interest RM'000	Total equity RM'000
At 1 Jan 2025 (Audited)	**411,489**	**-**	**417**	**(16,833)**	**47,171**	**442,244**	**309**	**442,553**
Profit for the period	-	-	-	-	33,660	33,660	(842)	32,818
Other comprehensive loss, net of tax	-	-	(653)	-	-	(653)	-	(653)
Total comprehensive income	**-**	**-**	**(653)**	**-**	**33,660**	**33,007**	**(842)**	**32,165**
Transactions with owners:								
Acquisition of subsidiary companies	-	-	-	-	-	-	1,350	1,350
Issuance of shares - Private Placement, net of cost	24,173	-	-	-	-	24,173	-	24,173
Issuance of shares - RCPS	-	21,750	-	-	-	21,750	-	21,750
	24,173	**21,750**	**-**	**-**	**-**	**45,923**	**1,350**	**47,273**
At 31 December 2025 (reviewed)	**435,662**	**21,750**	**(236)**	**(16,833)**	**80,831**	**521,827**	**817**	**521,991**
At 1 Jan 2024 (Audited)	**327,504**	**2,950**	**203**	**(16,833)**	**24,092**	**337,916**	**(24)**	**337,892**
Comprehensive income:								
Profit for the period	-	-	-	-	23,079	23,079	(17)	23,062
Other comprehensive income	-	-	214	-	-	214	-	214
Total comprehensive income	**-**	**-**	**214**	**-**	**23,079**	**23,293**	**(17)**	**23,276**
Transactions with owners:								
Issuance of shares – RCPS	23,600	(2,950)	-	-	-	20,650	-	20,650
Issuance of shares – Private Placement	60,385	-	-	-	-	60,385	-	60,385
Acquisition of subsidiary companies	-	-	-	-	-	-	350	350
Total transactions with owners	**83,985**	**(2,950)**	**-**	**-**	**-**	**81,035**	**350**	**81,385**
At 31 December 2024 (Audited)	**411,489**	**-**	**417**	**(16,833)**	**47,171**	**442,244**	**309**	**442,553**

Note: The above Unaudited Condensed Consolidated Statements of Changes in Equity should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to these interim financial statements.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR CURRENT AND YEAR-TO-DATE ENDED 31 DECEMBER 2025

	Year-To-Date Ended	
	31/12/25	31/12/24
	RM'000	RM'000
	(Reviewed)	(Reviewed)
Cash flows from/ (used in) operating activities		
Profit/(loss) before tax	46,025	23,706
Adjustments for:	-	
Depreciation expenses	6,612	7,358
Amortisation of right-of-use-asset	1,269	1,054
Allowance for expected credit losses on receivables	7,760	3,554
Reversal of impairment losses on receivables	(3,335)	(500)
Unrealised loss on foreign exchange	66	41
Gain on disposal of plant and equipment	(3,194)	(645)
Share of losses on associate companies	1,239	1,328
Finance income	(7)	(11)
Finance cost	6,471	4,976
Operating profit before working capital changes	**62,906**	**40,861**
Decreased in inventories	27,803	2,987
Increased in trade and other receivables	(34,361)	(486)
Increased in trade and other payables	32,017	(3,865)
Cash generated from operations	**88,365**	**39,497**
Interest paid	(6,471)	(4,976)
Interest received	7	11
Income tax paid	(12,472)	(2,441)
Net cash generated from operating activities	**69,429**	**32,091**
Cash flows used in investing activities		
Renovation of investment properties	-	(6,015)
Placement of fixed deposit	(14,008)	-
Acquisition of property, plant & equipment	(27,489)	(51,321)
Acquisition of subsidiary	-	350
Placement of insurance	(7,566)	-
Property development work in progress	(125,778)	(44,524)
Proceed from disposal of plant & equipment	377	-
Deposit paid for purchase of plant and equipment	(21,419)	(3,709)
Net cash used in investing activities	**(195,883)**	**(105,219)**
Cash flows used in financing activities		
Conversion of RCPS	-	20,650
Drawdown of bank borrowing	88,117	-
Proceeds from issuance of RCPS in subsidiary company	21,750	-
Proceeds from issuance of share via Private Placement	24,173	60,385
Proceeds from issuance of shares in subsidiary	1,350	-
Repayment of trade finance	(262)	2,621
Repayment of hire purchase	(135)	(232)
Repayment of bank loan	(9,896)	(7,707)
Payment of lease liability	(1,289)	(1,042)
Net cash generated from financing activities	**123,808**	**74,675**
Net (decrease) / increase in cash and cash equivalents	(2,646)	1,547
Cash and cash equivalents at beginning of year	9,109	5,805
Effect of exchange rate changes on the balance of cash and cash equivalents	13	397
Cash and cash equivalents at end of period	**6,476**	**7,749**

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR CURRENT AND YEAR-TO-DATE ENDED 31 DECEMBER 2025

	Year-To-Date Ended	
	31/12/25	31/12/24
	RM'000	RM'000
	(Reviewed)	(Reviewed)
Cash and cash equivalent at the end of financial period, comprised of:		
Cash and bank balances	7,972	9,109
Bank overdraft	(1,496)	(1,360)
	6,476	**7,749**

Note: The Above Unaudited Condensed Consolidated Statements of Cash Flows should be read in conjunction with the group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to these interim financial statements.

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NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134: INTERIM FINANCIAL REPORTING

1. BASIS OF PREPARATION

These condensed consolidated financial statements ("Condensed Report") have been prepared in accordance with the Malaysian Financial Reporting Standard ("MFRS") 134 Interim Financial Reporting, the International Accounting Standard ("IAS") 34 and the requirements of the Companies Act 2016 in Malaysia, where applicable.

This Condensed Report, except for financial instruments and retirement benefit obligations, has been prepared under the historical cost convention. Certain financial instruments are carried at fair value in accordance with MFRS 9 Financial Instruments, and retirement benefit obligations, including actuarial gains and losses, are recognised in accordance with MFRS 119 Employee Benefits.

The interim financial statements have been prepared in accordance with MFRS 134, Interim Financial Reporting, and paragraph 9.22 of the Bursa Malaysia Listing Requirements

It should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024. The explanatory notes attached to this Condensed Report provide explanations of events and transactions that are significant for understanding the changes in the financial position and performance of the Group since the financial year ended 31 December 2024.

2. ACCOUNTING POLICIES

2.1 Adoption of amendments to standards

The accounting standards adopted in the preparation of this Condensed Report are consistent with those applied in the preparation of the Group's audited financial statements for the financial year ended 31 December 2024, except for the adoption of the Amendments to MFRS 121 The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability, which was adopted at the beginning of the current financial period. This pronouncement does not have any material impact on the Group's financial statements for the current financial period.

2.2 Standards issued but not yet effective

As at the date of authorisation of this Condensed Report, the following Standards and amendments to Standards have been issued by the Malaysian Accounting Standards Board ("MASB"), but are not yet effective to the Group. The following new Standards and Amendments have been issued by the Malaysian Accounting Standards Board ("MASB") but are not yet effective for the Group:

Effective for financial periods beginning on or after 1 January 2026:

- Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosures – Amendments to the Classification and Measurement of Financial Instruments
- Annual Improvements to MFRS Accounting Standards – Volume 11
- Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosures – Contracts Referencing Nature-dependent Electricity

Effective for financial periods beginning on or after 1 January 2027:

- MFRS 18 Presentation and Disclosure in Financial Statements
- MFRS 19 Subsidiaries without Public Accountability: Disclosures

- Effective date deferred (to be announced):
- Amendments to MFRS 10 Consolidated Financial Statements and MFRS 128 Investments in Associates and Joint Ventures
  – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The above pronouncements are either not relevant or do not have any material impact on the Group's financialstatements.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134: INTERIM FINANCIAL REPORTING

3. AUDITORS' REPORT ON PRECEDING ANNUAL FINANCIAL STATEMENTS

The auditors' report on the financial statements for the financial year ended 31 December 2024 was issued with an unmodified opinion.

4. COMMENTS ABOUT SEASONALITY OR CYCLICALITY OF OPERATIONS

The Group's performances are not materially affected by seasonal or cyclical changes.

5. UNUSUAL ITEMS DUE TO THEIR NATURE, SIZE OR INCIDENCE

There were no unusual items affecting assets, liabilities, equity, net income or cash flows other than the material tax provision disclosed in Note 4 of Part B during the current quarter and year-to-date ended 31 December 2025.

6. SIGNIFICANT ESTIMATES AND CHANGES IN ESTIMATES

There were no changes in estimates that have had any material effect during the current quarter and year-to-date ended 31 December 2025.

7. DEBT AND EQUITY SECURITIES

There were no other issuances, cancellations, repurchases, resales or repayments of debt or equity securities during the current quarter and financial period-to-date.

8. DIVIDEND PAID

There was no dividend paid in the current financial period under review.

9. VALUATION OF PROPERTY, PLANT AND EQUIPMENT

The carrying value of PPE reflects historical cost less accumulated depreciation; no fair value revaluation was performed during the period.

10. MATERIAL EVENT AFTER THE REPORTING PERIOD

There were no material events after the reporting period.

11. CONTINGENT ASSET AND LIABILITIES

There were no changes in other contingent liabilities since the last annual audited financial statements as at 31 December 2024.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134: INTERIM FINANCIAL REPORTING

12. CHANGES IN THE COMPOSITION OF THE GROUP

There have been no changes to the composition of the Group during the current quarter under review.

13. RELATED PARTY TRANSACTIONS

Parties are considered related to the Group include individuals or entities with significant influence, control, or joint control over the Group, as well as key management personnel and their close family members, or any entity in which these parties have a significant interest.

There were no related party transactions that materially affected the Group's financial statements during the current quarter and year-to-date. All related party transactions and balances within the Group had been entered into in the normal course of business and were carried out on normal commercial terms during the current quarter and year-to-date ended 31 December 2025.

14. CAPITAL COMMITMENTS

Capital commitments for the purchase of property, plant and equipment not provided for in the Condensed Report at the end of the financial period under review are as follows:

	As at	
	31/12/25 RM'000	31/12/24 RM'000
	(Reviewed)	(Audited)
Authorised and contracted for Property, plant and equipment	54,021	12,275

15. OPERATING REVENUE

	Quarter ended			Year to-date ended		
	31/12/25 RM'000	31/12/24 RM'000	+/- %	31/12/25 RM'000	31/12/24 RM'000	+/- %
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Printing services	20	3,723	-100	1,098	6,500	-100
Sale of books	-	-	-	898	990	-9
Sale of pulp & paper products	12,637	8,628	46	30,191	29,152	3
Sale of liquid fertilizer	15,236	3,180	>100	55,588	30,116	85
Sale of solid fertilizer	38	-	100	71	-	100
Construction contract revenue	-	1,241	-100	3,158	1,241	>100
	27,931	**16,773**	**67**	**91,004**	**68,000**	**34**
Timing of revenue recognition						
- At a point of time	27,931	15,532	80	87,846	66,758	32
- Over time	-	1,241	-100	3,158	1,241	>100

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NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134: INTERIM FINANCIAL REPORTING

16. OTHER INCOME

	Quarter ended			Year to-date ended		
	31/12/25	31/12/24	+/-	31/12/25	31/12/24	+/-
	RM'000	RM'000	%	RM'000	RM'000	%
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Sales of pulp & paper recovered process effluent	2,971	-	100	12,533	9,365	34
Sale of printing waste	-	26	-100	55	59	-7
Recovery of impairment on receivables	3,328	-	-	3,335	500	-100
Gain on disposal of PPE	2,880	82	>100	3,194	645	>100
Gain on foreign exch.	158	-	>100	159	-	>100
Government grant	30	92	-100	121	183	-34
Rental income	1,245	945	32	1,382	1,080	28
Sundry income.	104	4	>100	154	59	>100
	10,716	**1,149**	**>100**	**20,933**	**11,890**	**76**

17. INVENTORIES

The group's inventories, consisting of property developments and manufacturing and trading activities, are categorized as both current and non-current assets, as detailed in the table below:

	As at	
	31/12/25	31/12/24
	RM'000	RM'000
	(Reviewed)	(Audited)
Non-current		
Property development cost	249,333	134,989
Land held for property development	6,861	12,244
	256,194	147,233
Current		
Land held for property development	-	1,999
Property development cost	71,832	85,996
Raw material	6,695	1,131
Work in progress	315	4,008
Trading products	70	19
Finished goods	3,549	948
	82,461	94,101

17. INVENTORIES

17.1 Property development

a) Property development costs

Costs are determined based on a specific identification basis. Property development costs comprising costs of land, direct materials, direct labour, other direct costs, attributable overheads and payments to subcontractors that meet the definition of inventories are recognised as an asset and are stated at lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and applicable selling expenses. These assets are subsequently recognised as an expense in profit or loss when or as the control of the asset is transferred to the customer over time or at a point in time. The amount largely attributable to GTP development project in Paloh Hinai, Pahang.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134: INTERIM FINANCIAL REPORTING

17. INVENTORIES

17.1 Property development

b) Land held for development

Land held for development consists of land held for future development activities where no significant development has been undertaken or where development activities are not expected to be completed within the normal operating cycle. Such land is classified as non-current assets and is stated at lower of cost and net realisable value. Property held for development are reclassified as current assets when development activities have commenced and where it can be demonstrated that the development activities can be completed within the normal operating cycle. The amount represents a piece of land located in Republic of Palau translated to MYR at the closing rate on the reporting date. This land is own by Group's wholly-owned foreign subsidiary, BHS Palau Incorporation.

17.2 Manufacturing and trading

Inventories are stated at the lower of cost and net realisable value. Cost of raw material comprise cost of purchase and other costs incurred in bringing it to their present location and condition are determined on first in first out basis. Cost of finished goods and work-in progress consists of direct material, direct labour and an appropriate proportion of production overheads. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

18. SEGMENT INFORMATION

Segment information is presented with respect to the Group's reportable segments which are based on the Group's management and internal reporting structure as follows:

- **Property & Construction**
  Green Technology Park developer, construction, and renovation work.

- **Printing & Publishing**
  Business in commercial, books and packaging printing services and book publisher.

- **Manufacturing**
  Manufacture EFB pulps and papers, fertilisers and animal feeds.

- **Utility & Renewable Energy**
  Treatment of raw and wastewater, collection and processing of oil palm waste, and trading of biodiesel.

- **Others**
  Investment holding, internal management services, forest management and carbon credit consulting services.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134: INTERIM FINANCIAL REPORTING

19. SEGMENTAL REPORTING

19.1 RESULTS FOR QUARTER ENDED

	Property & Construction		Printing & Publishing		Manufacturing		Utility & Renewable Energy		Others		Consol adjustment & elimination		Consolidated	
	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000
	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)
Revenue														
- External revenue	-	1,241	21	3,723	27,910	11,808	-	-	-	-	-	-	27,931	16,773
- Inter segment	-	33,871	-	15	-	91	-	-	-	10	-	(33,986)	-	-
	-	35,112	21	3,738	27,910	11,899	-	-	-	10	-	(33,986)	27,931	16,773
Cost of sales	(29)	(33,194)	(579)	(1,240)	(8,385)	(6,643)	-	-	-	-	900	33,285	(8,093)	(7,792)
Gross (loss) / profit	(29)	1,918	(558)	2,498	19,525	5,257	-	-	-	10		(702)	19,838	8,981
Other income	-	-	7,527	1,162	4,206	143	-	-	-	-	(1,016)	(156)	10,716	1,149
Selling, distribution & promotion	-	-	-	-	(329)	(9)	-	-	-	-	-	-	(329)	(9)
Employee salary & benefits	(321)	-	(128)	(249)	449	(379)	-	-	(733)	(844)	-	-	(733)	(1,472)
Administrative expenses	(1,662)	(152)	(54)	(1,275)	214	(488)	(61)	(28)	(1,495)	(2,089)	(298)	258	(3,357)	(3,774)
Impairment, depreciation & amortization	(164)	-	(4,390)	(193)	(643)	(750)	-	-	(117)	(117)	521	-	(4,793)	(1,060)
	(2,147)	(152)	(4,572)	(1,717)	(309)	(1626)	(61)	(28)	(2,347)	(3,050)	223	258	(9,212)	(6,315)
(Loss) / Profit from operation	(2,176)	1,766	2,397	1,943	23,421	3,773	(61)	(28)	(2,346)	(3,040)	(793)	(600)	21,342	3,815
Net finance (cost)/ income	(766)	(9)	(2)	(15)	(1,060)	(964)	-	-	(212)	(223)	3	13	(2,037)	(1,197)
Share of losses of associate		-		-		-		-		-	-	-	(1,239)	(1,328)
Profit before tax	(2,942)	1,758	2,395	1,928	22,361	2,809	(61)	(28)	(2,558)	(3,263)	(790)	(587)	18,066	1,289
Taxation	(10,390)	-	-	-	-	968	-	-	-	-	(2,813)	150	(13,202)	1,118
Profit/ (loss) for the period	**(13,332)**	**1,758**	**2,395**	**1,928**	**22,361**	**3,776**	**(61)**	**(28)**	**(2,558)**	**(3,263)**	**(3,603)**	**(437)**	**4,864**	**2,407**

NOTES TO THE INTERIM REPORT FOR THE FINANCIAL PERIOD ENDED 31 DECEMBER 2025
PART A – EXPLANATORY NOTES AS PER MALAYSIAN FINANCIAL REPORTING STANDARD ("MFRS") 134 INTERIM FINANCIAL REPORTING

19. SEGMENTAL REPORTING- continued

19.2 RESULTS FOR YEAR-TO-DATE

	Property & Construction		Printing & Publishing		Manufacturing		Utility & Renewable Energy		Others		Consol adjustment & elimination		Consolidated	
	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000	31/12/25 RM'000	31/12/24 RM'000
	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)
Revenue														
- External revenue	3,158	1,241	1,996	7,490	85,850	59,270	-	-	36	-	-	-	91,004	68,000
- Inter segment	-	35,130	833	21	-	264	-	-	-	103	(869)	(35,518)	-	-
	3,158	36,371	2,828	7,511	85,850	59,534	-	-	36	103	-	(35,518)	91,004	68,000
Cost of sales	(487)	(34,416)	(2,918)	(7,140)	(26,025)	(24,554)	-	-	(2)	-	3,389	34,680	(26,043)	(31,430)
Gross (loss) / profit	2,672	1,955	(90)	371	59,825	34,980	-	-	34	103	3,389	838	64,961	36,570
Other income	-	-	8,238	2,466	15,694	9,774	-	1	-	80	(3,000)	(430)	20,933	11,890
Selling, distribution & promotion	-	(2)	-	-	(436)	(39)	-	-	-	-	-	-	(436)	(41)
Employee salary & benefits	(916)	(1,016)	(459)	(1,002)	(2,739)	(1,215)	-	-	(2,897)	(3,234)	-	-	(7,332)	(6,467)
Administrative expenses	(1,586)	(272)	(532)	(1,925)	(7,098)	(3,480)	(260)	(55)	(3,044)	(3,594)	45	625	(14,137)	(8,701)
Impairment, depreciation & amortization	(445)	(571)	(4,740)	(486)	(4,964)	(1,756)	-	-	(469)	(440)	521	-	(10,261)	(3,253)
	(5,093)	(1,861)	(5,732)	(3,413)	(13,599)	(6,490)	(260)	(55)	(6,410)	(7,268)	(1,071)	625	(32,166)	(18,462)
Profit / (loss) from operation	(2,421)	94	2,417	(576)	61,920	38,264	(260)	(55)	(6,376)	(7,085)	(682)	(643)	53,728	29,998
Net finance (cost)/ income	(1,233)	(42)	(18)	(21)	(4,350)	(3,831)	-	-	(886)	(1,088)	22	18	(6,464)	(4,965)
Share of losses of associate	-	-	-	-	-	-	-	-	-	-	-	-	(1,239)	(1,328)
Profit before tax	(3,655)	52	2,399	(597)	57,570	34,432	(260)	(55)	(7,262)	(8,174)	(659)	(625)	46,025	23,706
Taxation	(10,390)	-	-	-	(3)	966	-	-	(2,958)	-	145	150	(13,206)	1,116
Profit/ (loss) for the period	**(14,044)**	**52**	**2,399**	**(597)**	**57,567**	**35,399**	**(260)**	**(55)**	**(10,220)**	**(8,174)**	**(514)**	**(475)**	**32,819**	**24,822**
Assets & liabilities:														
Non-current assets	264,679	172,804	24,024	30,798	197,226	171,034	653	650	132,797	134,470	(112,600)	(141,138)	506,779	368,618
Current assets	110,205	112,166	31,107	23,672	185,577	100,169	1,003	1,591	324,574	307,508	(391,600)	(334,387)	260,866	210,719
Non-current liabilities	71,294	146	42	81	92,813	80,870	-	1,008	11,029	11,632	(35,694)	(32,054)	139,484	61,683
Current liabilities	274,345	240,873	47,507	48,697	124,455	104,426	1,077	819	20,242	15,346	(361,456)	(335,060)	106,170	75,101

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

1. GROUP'S FINANCIAL PERFORMANCE REVIEW

	Current quarter ended			Year to-date ended		
	31/12/25 RM'000	31/12/24 RM'000	+/- %	31/12/25 RM'000	31/12/24 RM'000	+/- %
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Operating revenue	27,931	16,773	67	91,004	68,000	34
Cost of sales	(8,093)	(7,792)	4	(26,043)	(31,430)	(17)
Gross profit	19,838	8,981	>100	64,961	36,570	78
Other income	10,716	1,149	>100	20,933	11,890	76
Selling, distribution & promotional costs	(329)	(9)	>100	(436)	(41)	>100
Employee salary & benefits	(733)	(1,472)	(50)	(7,332)	(6,467)	13
Other administrative expenses	(3,357)	(3,774)	(11)	(14,137)	(8,701)	62
Impairment, depreciation & amortization	(4,793)	(1,060)	>100	(10,261)	(3,253)	>100
Total operating expenses	(9,212)	(6,315)	46	(32,166)	(18,462)	74
Profit from operations	21,342	3,815	>100	53,728	29,998	79
Net finance cost	(2,037)	(1,197)	70	(6,464)	(4,965)	30
Share of losses of associate, net of tax	(1,239)	(1,328)	(7)	(1,239)	(1,328)	(7)
Profit before tax	18,066	1,289	>100	46,025	23,706	84
Income tax expense	(13,202)	1,118	>100	(13,206)	1,116	>100
Profit for the period	4,864	2,407	>100	32,819	24,822	32
Net profit attributable to owner of Company	3,254	2,411	35	33,661	24,840	34
Basic EPS	0.30	0.24	25	3.12	2.45	27

Current quarter financial performance

For the quarter ended 31 December 2025 ("Q4 FY2025"), the Group recorded revenue of RM27.93 million, representing an increase of 67% from RM16.77 million in Q4 FY2024. The growth was primarily driven by stronger sales of liquid fertiliser products, supported by continued commercialisation activities under the Group's integrated bio-conversion operations.

Cost of sales increased marginally to RM8.09 million (Q4 FY2024: RM7.79 million). The relatively modest increase compared to revenue growth reflects improved cost absorption and operating leverage. As a result, gross profit increased significantly to RM19.84 million, compared to RM8.98 million in the corresponding quarter last year.

Other income rose to RM10.72 million (Q4 FY2024: RM1.15 million), mainly attributable to the external commercialisation of recovered process effluent generated from the pulp production cycle, as well as gains on disposal of equipment and rental income. External sales are conducted on a purchase-order basis. While there are currently no long-term supply contracts in place, recurring orders during the quarter contributed positively to earnings visibility.

Employee benefits expense decreased to RM0.73 million (Q4 FY2024: RM1.47 million), mainly due to the capitalisation of manpower costs directly attributable to pre-operating and project development activities relating to the planned 150,000 metric tonnes pulp manufacturing facility.

Impairment, depreciation and amortisation expenses increased to RM4.79 million (Q4 FY2024: RM1.06 million), comprising depreciation of plant and equipment, amortisation of right-of-use assets, and the recognition of expected credit losses ("ECL"), primarily relating to the Printing & Publishing segment

Accordingly, the Group recorded profit from operations of RM21.34 million, compared to RM3.82 million in Q4 FY2024. Net finance costs increased to RM2.04 million (Q4 FY2024: RM1.20 million), reflecting additional borrowings drawn to support expansion and working capital requirements.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

1. GROUP'S FINANCIAL PERFORMANCE REVIEW – Continued

Profit before tax for the quarter amounted to RM18.07 million.

Income tax expense for the quarter amounted to RM13.20 million, primarily arising from transfer pricing adjustments at the parent company level and a Notice of Additional Assessment issued to UISB under SVDP 2.0.

The related provision has been fully recognised following the dismissal of UISB's appeal in October 2025. After accounting for taxation, the Group recorded profit for the quarter of RM4.86 million, resulting in profit after tax attributable to owners of the Company ("PATAMI") of RM3.25 million (Q4 FY2024: RM2.41 million).

Year-to-date financial performance

For the twelve-month period ended 31 December 2025 ("YTD 2025"), the Group achieved a profit after tax attributable to owners of the Company (PATAMI) of RM33.36 million, compared to RM24.84 million in the corresponding period of 2024 ("YTD 2024"). The improvement reflects stronger contributions from the Fertiliser segment and improved gross margins.

The Group recorded revenue of RM91.00 million for FY2025, representing a 34% increase from RM68.00 million in FY2024. The improvement was mainly attributable to higher fertiliser sales and continued commercialisation of internally generated process streams.

Cost of sales decreased to RM26.04 million (FY2024: RM31.43 million), reflecting improved production efficiency and better utilisation of internally generated resources. Consequently, gross profit increased to RM64.96 million, compared to RM36.57 million in FY2024.

Other income amounted to RM20.93 million (FY2024: RM11.89 million), primarily arising from external sales of recovered process effluent, together with gains on disposal of equipment and rental income.

Operating expenses increased during the year due to higher employee costs of RM7.33 million (FY2024: RM6.47 million), increased administrative expenses of RM14.14 million (FY2024: RM8.70 million), and Impairment, depreciation and amortisation expenses for FY2025 amounted to RM10.26 million (FY2024: RM3.25 million), comprising depreciation of newly capitalised assets, amortisation of right-of-use assets and the recognition of expected credit losses during the year.

Profit from operations improved to RM53.73 million (FY2024: RM29.99 million), supported by stronger revenue and margin performance.

Net finance costs increased to RM6.46 million (FY2024: RM4.97 million), consistent with additional financing facilities drawn to support expansion and working capital requirements.

Profit before tax increased to RM46.03 million, compared to RM23.71 million in FY2024.

Income tax expense for FY2025 increased materially to RM13.21 million (FY2024: RM0.21 million), primarily attributable to tax arising from transfer pricing adjustments at the parent company level and a Notice of Additional Assessment issued to Ultimate Ivory Sdn. Bhd. ("UISB") following its participation in the Special Voluntary Disclosure Programme 2.0 in 2024.

UISB's appeal in respect of the assessment was dismissed in October 2025, and the related provision has been fully recognised during the financial year. Further details are disclosed in Note 5.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

2. OPERATING SEGMENT PERFORMANCE REVIEW

2.1 MANUFACTURING DIVISION

	Quarter ended			Year to-date ended		
	31/12/25	31/12/24	+/-	31/12/25	31/12/24	+/-
	RM'000	RM'000	%	RM'000	RM'000	%
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Operating revenue	27,910	11,899	>100	85,850	59,534	44
Gross profit	19,525	5,257	>100	59,825	34,980	70
Other income	4,205	143	>100	15,694	9,774	64
Operating expenses	(309)	(1,626)	-92	(13,599)	(6,490)	>100
Net finance cost	(1,060)	(964)	10	(4,350)	(3,831)	14
Profit for the period	22,361	3,776	>100	57,570	35,399	58
GP margin	70%	44%		69%	59%	

Note – The financial results are presented before the elimination of intragroup transactions

Current quarter financial performance

The Manufacturing Division delivered a markedly improved performance in Q4 FY2025, with operating revenue increasing to RM27.91 million (Q4 FY2024: RM11.90 million), representing an increase of more than 100% year-on-year.

The significant growth was primarily driven by the continued expansion of the fertiliser operations. Liquid fertiliser sales rose substantially to RM15.27 million (Q4 FY2024: RM3.18 million), reflecting higher production output and improved market acceptance. The increase was supported by greater utilisation of internally generated process streams and improved operational efficiency within the bio-conversion cycle.

Sales of pulp and paper products increased to RM12.64 million (Q4 FY2024: RM8.63 million), mainly due to higher delivery volumes and improved scheduling of customer orders during the quarter.

The improved revenue base translated into a significant increase in gross profit to RM19.53 million (Q4 FY2024: RM5.26 million). Gross profit margin strengthened to 70%, compared to 44% in the corresponding quarter last year. The margin expansion reflects improved operating leverage, a more favourable product mix with stronger contribution from fertiliser products, and enhanced cost absorption arising from higher production volumes.

Other income increased to RM4.21 million (Q4 FY2024: RM0.14 million), primarily attributable to external commercialisation of recovered process streams generated during production. The increase reflects higher output levels and monetisation of internally generated resources.

Operating expenses decreased significantly to RM0.31 million (Q4 FY2024: RM1.63 million), reflecting lower administrative and operating expenses during the quarter, as well as improved cost discipline.

Net finance cost increased slightly to RM1.06 million (Q4 FY2024: RM0.96 million), consistent with greater utilisation of banking facilities to support working capital and inventory requirements.

Consequently, profit for the quarter increased significantly to RM22.36 million, compared to RM3.78 million in Q4 FY2024, reflecting stronger revenue performance and margin improvement.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

2. OPERATING SEGMENT PERFORMANCE REVIEW

2.1 MANUFACTURING DIVISION

Year-to-date financial performance

For FY2025, the Manufacturing Division recorded operating revenue of RM85.85 million, representing a 44% increase from RM59.53 million in FY2024.

The growth was primarily driven by sustained expansion of fertiliser operations. Liquid fertiliser sales increased to RM55.66 million (FY2024: RM30.12 million), reflecting higher production capacity, improved operational stability and continued market demand.

Pulp and paper product sales amounted to RM30.19 million (FY2024: RM29.15 million), remaining relatively stable year-on-year. The Division continued to maintain delivery volumes in a competitive pulp and paper market environment.

Gross profit increased to RM59.83 million (FY2024: RM34.98 million), representing a 70% increase. Gross profit margin improved to 69% (FY2024: 59%). The margin enhancement was mainly attributable to stronger contribution from higher-margin fertiliser products and better operating leverage as revenue expanded at a faster pace than direct costs.

Other income amounted to RM15.69 million (FY2024: RM9.77 million), mainly arising from external sales of recovered process streams and gains on disposal of assets. The increase reflects higher monetisation of internally generated resources and non-core asset rationalisation during the year.

Operating expenses increased to RM13.60 million (FY2024: RM6.49 million), primarily due to recognition of ECL amounting to RM3.48 million, higher operating scale, increased administrative support functions and project mobilisation activities associated with expansion initiatives.

Net finance cost rose to RM4.35 million (FY2024: RM3.83 million), in line with increased utilisation of banking facilities to support working capital and inventory build-up.

As a result, profit for the year increased to RM57.57 million (FY2024: RM35.40 million), reflecting sustained revenue growth, improved margin performance and enhanced operational efficiency.

2.2 PROPERTY & CONSTRUCTION RESULT

	Quarter ended			Year to-date ended		
	31/12/25 RM'000	31/12/24 RM'000	+/- %	31/12/25 RM'000	31/12/24 RM'000	+/- %
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Operating revenue	-	35,112	-100	3,159	36,371	-91
Gross (loss) / profit	(29)	1,918	-100	2,672	1,955	37
Other income	-	-	-	-	-	-
Operating expenses	(2,147)	(152)	>100	(5,094)	(1,861)	>100
Net finance cost	(766)	(9)	>100	(1,233)	(42)	>100
Taxation	(10,390)	-	>100	(10,390)	-	>100
Profit/ (loss) for the period	(13,332)	1,758	-100	(14,044)	52	-100

Note – The financial results are presented before the elimination of intragroup transactions

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

2. OPERATING SEGMENT PERFORMANCE REVIEW

Quarter financial performance

The Property & Construction Division did not record any operating revenue in Q4 FY2025 (Q4 FY2024: RM35.11 million).

The absence of revenue during the quarter was primarily attributable to the revision of the project design at the Green Technology Park ("GTP"), following the client's request to upscale the planned production capacity from 5,000 metric tonnes to 30,000 metric tonnes annually. The scope enhancement required technical reassessment and design optimisation, resulting in limited construction progress and consequently no revenue recognition during the quarter.

Operating expenses increased to RM2.15 million (Q4 FY2024: RM0.15 million), mainly due to consultancy fees, professional charges and administrative costs incurred during the redesign and planning phase.

Net finance cost increased to RM0.77 million (Q4 FY2024: RM0.01 million), reflecting higher utilisation of financing facilities to support infrastructure development and land-related works at GTP.

During the quarter, the Division recognised a significant tax expense of RM10.39 million. The increase was mainly attributable to tax arising from a Notice of Additional Assessment issued to Ultimate Ivory Sdn. Bhd. ("UISB") in relation to previously granted tax incentives, following its participation in the Special Voluntary Disclosure Programme 2.0 in 2024.

Accordingly, the Division recorded a loss of RM13.33 million for the quarter, compared to a profit of RM1.76 million in Q4 FY2024. The loss was primarily attributable to the recognition of the above tax exposure.

Year-to-date financial performance

For the financial year ended 31 December 2025 ("FY2025"), the Division recorded operating revenue of RM3.16 million, compared to RM36.37 million in FY2024.

Revenue recognised during FY2025 reflects limited construction progress prior to the redesign exercise. The significant decline year-on-year was mainly due to the client's decision to enhance plant capacity from 5,000 metric tonnes to 30,000 metric tonnes annually, which necessitated design modifications and slowed construction progress during the financial year.

Gross profit amounted to RM2.67 million (FY2024: RM1.96 million) derived from project management fee for the change of design.

Operating expenses increased to RM5.09 million (FY2024: RM1.86 million), driven by higher consultancy, engineering and administrative costs associated with project restructuring and preparatory works for subsequent development phases at GTP.

Net finance cost increased to RM1.23 million (FY2024: RM0.04 million), consistent with higher financing drawdowns to support infrastructure and development activities.

The Division recorded a loss of RM14.04 million, compared to a profit of RM0.05 million in FY2024. The loss was substantially attributable to the tax expense recognised during the year.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

2. OPERATING SEGMENT PERFORMANCE REVIEW

2.3 PRINTING & PUBLISHING RESULT

	Quarter ended			Year to-date ended		
	31/12/25	31/12/24	+/-	31/12/25	31/12/24	+/-
	RM'000	RM'000	%	RM'000	RM'000	%
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Operating revenue	21	3,738	-99	2,828	7,511	-62
Gross profit / (loss)	(558)	2,498	-100	(90)	371	-100
Other income	7,527	1,162	>100	8,239	2,466	>100
Operating expenses	(4,572)	(1,717)	>100	(5,731)	(3,413)	68
Net finance cost	(2)	(15)	-87	(18)	(21)	-14
Profit / (loss) for the period	2,395	1,928	24	2,399	(597)	>100

Note – The financial results are presented before the elimination of intragroup transactions

Current Quarter Financial Performance

The Printing & Publishing Division recorded operating revenue of RM0.02 million in Q4 FY2025 (Q4 FY2024: RM3.74 million), reflecting significantly lower printing activity during the quarter.

The decline in revenue was primarily attributable to reduced print volumes and timing differences in government-related printing assignments. During the period, one of the Division's subsidiaries, BHS, continued to rationalise its printing operations, including the disposal of major printing equipment as part of a strategic repositioning exercise.

As a result of the lower revenue base and under-utilisation of production capacity, the Division recorded a gross loss of RM0.56 million (Q4 FY2024: Gross profit of RM2.50 million).

Other income increased significantly to RM7.53 million (Q4 FY2024: RM1.16 million), mainly attributable to gains arising from the disposal of printing machinery and recovery of receivables during the quarter.

Operating expenses increased to RM4.57 million (Q4 FY2024: RM1.72 million), largely due to allowance for expected credit losses on receivables amounting to RM4.28 million.

Consequently, the Division recorded a profit of RM2.40 million for the quarter (Q4 FY2024: RM1.93 million), primarily supported by gains on asset disposal.

Year-to-Date Financial Performance

For the twelve months ended 31 December 2025, the Division recorded operating revenue of RM2.83 million (FY2024: RM7.51 million), reflecting reduced large-scale print orders and timing differences in government procurement cycles. The Division recorded a gross loss of RM0.09 million (FY2024: Gross profit of RM0.37 million), mainly due to lower print volumes and reduced absorption of fixed production overheads.

Other income amounted to RM8.24 million (FY2024: RM2.47 million), largely arising from gains on disposal of printing equipment, rental income and other recoveries.

Operating expenses increased to RM5.73 million (FY2024: RM3.41 million), reflecting the recognition of allowance for expected credit losses and restructuring-related costs during the year.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

2. OPERATING SEGMENT PERFORMANCE REVIEW – continued

2.3 PRINTING & PUBLISHING RESULT

Net finance cost remained low at RM0.02 million.

As a result, the Division recorded a profit of RM2.40 million for FY2025, compared to a loss of RM0.60 million in FY2024, mainly attributable to other income generated during the rationalisation exercise.

Strategic Repositioning of Printing Operations

During the financial year, BHS undertook a strategic rationalisation of its printing operations in response to structural changes in the printing industry and declining demand for traditional print volumes. Major printing equipment was disposed of as part of an asset optimisation initiative.

The vacant space is progressively being converted into a centralised distribution and warehousing hub to support the Group's products, while continuing to generate rental income from third-party tenants.

The Division's publishing arm, PSP, remains operational and continues to hold the publishing rights for PKJR school textbooks. Under the revised operating model, future textbook printing requirements may be subcontracted to BHS, which in turn may engage third-party printers where appropriate. This approach enables the Group to maintain participation in the publishing segment while adopting a more asset-light and cost-efficient structure.

2.4 UTILITY & RENEWABLE ENERGY DIVISION RESULT

	Quarter ended			Year to-date ended		
	31/12/25 RM'000	31/12/24 RM'000	+/- %	31/12/25 RM'000	31/12/24 RM'000	+/- %
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Operating revenue	-	-	-	-	-	-
Gross profit	-	1	-100	-	1	-100
Other income	-	-	-	-	-	-
Operating expenses	(61)	(28)	>100	(261)	(55)	>100
Net finance cost	-	-	-	-	-	-
Loss for the period	(61)	(28)	>100	(261)	(55)	>100

Note – The financial results are presented before the elimination of intragroup transactions

The Utility & Renewable Energy Division remained in its preparatory phase during Q4 FY2025 and FY2025, with no operating revenue or other income recognised during the period under review.

The Division incurred pre-operating expenses of RM0.06 million for Q4 FY2025 (Q4 FY2024: RM0.03 million) and RM0.26 million for FY2025 (FY2024: RM0.06 million). These expenses primarily relate to statutory expenses and preliminary consultancy fee undertaken in support of the Group's long-term renewable energy and biomass initiatives.

Accordingly, the Division recorded a loss of RM0.06 million for the quarter and RM0.26 million for the financial year (FY2024: RM0.03 million and RM0.06 million respectively). The Division continues to undertake essential preparatory activities aligned with the Group's strategic development plans for its palm oil biomass processing facility. Progress remains subject to regulatory approvals, funding arrangements and implementation scheduling.

NOTES TO THE INTERIM FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2025
PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

2. OPERATING SEGMENT PERFORMANCE REVIEW - continued

2.5 OTHER DIVISION RESULT

	Quarter ended			Year to-date ended		
	31/12/25	31/12/24	+/-	31/12/25	31/12/24	+/-
	RM'000	RM'000	%	RM'000	RM'000	%
	(Reviewed)	(Reviewed)		(Reviewed)	(Reviewed)	
Operating revenue	-	10	-100	34	103	-67
Other income	-	-	-	-	80	-100
Operating expenses	(2,346)	(1,373)	71	(6,410)	(5,592)	15
Net finance cost	(212)	(223)	-5	(886)	(1,088)	-19
Taxation	(2,958)	-	>100	(2,958)	-	>100
Loss for the period	(5,516)	(1,586)	>100	(10,220)	(6,497)	57

Note – The financial results are presented before the elimination of intragroup transactions

The Other Division comprises the parent company and certain non-core subsidiaries.

The Division did not record operating revenue for Q4 FY2025 and recorded minimal revenue of RM0.03 million for FY2025 (FY2024: RM0.10 million), representing management fees charged to subsidiaries, which are eliminated upon consolidation at Group level.

Operating expenses amounted to RM2.35 million for Q4 FY2025 (Q4 FY2024: RM1.37 million) and RM6.41 million for FY2025 (FY2024: RM5.59 million), primarily relating to corporate overheads, administrative expenses and professional fees incurred at holding company level.

Net finance cost decreased slightly to RM0.21 million for the quarter (Q4 FY2024: RM0.22 million) and RM0.89 million for FY2025 (FY2024: RM1.11 million), reflecting improved financing cost management and partial settlement of borrowings during the year.

Taxation recognised under this Division amounted to RM2.36 million for Q4 FY2025 and RM2.96 million for FY2025. The tax charge primarily relates to transfer pricing adjustments arising from deemed interest on intra-group financing arrangements, in accordance with the arm's length principle under the applicable tax regulations governing related party transactions.

As a result, the Division recorded a loss of RM5.52 million for Q4 FY2025 (Q4 FY2024: RM1.59 million) and RM10.22 million for FY2025 (FY2024: RM6.50 million), mainly reflecting corporate-level administrative costs and the transfer pricing-related tax charge during the period.

Operating expenses were RM2.34 million for Q4 2025 and RM6.41 million for YTD 2025, mainly relating to corporate overheads and administrative costs.

Net finance cost decreased, mainly due to lower borrowing costs and partial loan repayments.

The Division recorded a loss of RM5.52 million for Q4 2025 and RM10.22 million for YTD 2025, reflecting corporate-level expenses that do not generate revenue at Group level.

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PART B - EXPLANATORY NOTES PURSUANT TO THE MAIN MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

3. MATERIAL CHANGES IN PERFORMANCE OF OPERATING SEGMENT CURRENT QUARTER'S RESULT COMPARED TO IMMEDIATELY PRECEDING QUARTER

	Individual quarter ended		
	31/12/25 RM'000	30/09/25 RM'000	+/ - %
	(Reviewed)	(Reviewed)	
Operating revenue	27,931	28,257	-1
Cost of sales	(8,093)	(6,810)	19
Gross profit	19,838	21,447	-8
Other operating revenue	10,716	4,677	>100
Operating expense	(9,212)	(13,606)	-33
Profit from operations	21,469	12,518	72
Net finance cost	(2,037)	(1,780)	16
Share of losses of associate, net of tax	(1,239)	-	>100
Profit before tax for the period	18,066	10,738	81
Net profit after tax	4,864	10,738	>100

For the quarter ended 31 December 2025 ("Q4 FY2025"), the Group recorded a profit before tax of RM18.07 million, representing an increase of 68% compared to RM10.74 million in the preceding quarter ended 30 September 2025 ("Q3 FY2025"). The improvement was primarily driven by higher other income and lower operating expenses during the quarter.

Operating revenue decreased marginally by 1% to RM27.93 million (Q3 FY2025: RM28.26 million), reflecting relatively stable sales performance. The revenue base continued to be supported by liquid fertiliser sales and steady contribution from pulp and paper products.

Gross profit decreased by 8% to RM19.84 million (Q3 FY2025: RM21.45 million). Gross profit margin declined slightly to 71% (Q3 FY2025: 76%), mainly due to product mix variations during the quarter, although margin levels remained strong.

Other income increased significantly to RM10.72 million (Q3 FY2025: RM4.68 million). The increase was mainly attributable to higher external sales of recovered process effluent transacted on a purchase-order basis, gains on disposal of property, plant and equipment, and recovery of receivables during the quarter.

Operating expenses decreased to RM9.21 million (Q3 FY2025: RM13.61 million), mainly due to lower impairment charges recognised in the current quarter compared to Q3 FY2025, where impairment on receivables of approximately RM3.0 million was recognised.

Net finance cost increased slightly to RM2.04 million (Q3 FY2025: RM1.78 million), reflecting higher utilisation of working capital facilities.

As a result, the Group recorded an improved profit before tax of RM18.07 million for Q4 FY2025 (Q3 FY2025: RM10.74 million).

In Q3 FY2025, no income tax expense was recognized, with the impact on earnings primarily arising from impairment on receivables. In contrast, Q4 FY2025 included a significant tax expense were recognised, resulting in a lower profit after tax relative to the profit before tax for the quarter.

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3. COMMENTARY ON PROSPECTS AND TARGETS

The Group continues to strengthen its integrated green manufacturing platform through the phased development of its flagship Green Technology Park ("GTP") in Pekan, Pahang. During the financial year, several key initiatives progressed from development and construction stages towards operational readiness, positioning the Group for medium-term expansion.

A significant structural milestone was achieved with the signing of the Joint Venture Agreement on 13 April 2025 between Nextgreen IOI Pulp Sdn Bhd and Hong Kong Paper Source Co., Limited for the development of a 150,000 metric tonne per annum bleached chemical EFB pulp mill under Phase 2A of the GTP. The incorporation of Neuwhite Paper Pulp Sdn Bhd marked a strategic step in scaling up the Group's pulp manufacturing capacity and strengthening its export positioning within the regional market.

In the fertiliser segment, Nextgreen Fertilizer Sdn Bhd ("NGF") obtained the Certificate of Completion and Compliance ("CCC") on 31 December 2025 for its 30,000 metric tonne solid fertiliser facility. The plant is currently undergoing testing and commissioning ("T&C") to ensure operational stability and product consistency prior to full commercial production. Upon successful commissioning and stabilisation, NGF's total combined fertiliser capacity is expected to increase to 60,000 metric tonnes annually, enhancing the Group's production scale and supply capability for both domestic and export markets.

The animal feed segment continues to progress, with groundwork underway for the 10,000 metric tonne annual capacity facility targeted for completion in Q2 2026. This initiative further broadens the Group's agro-industrial value chain and supports product diversification.

Meanwhile, the biomass division, through GTC Biomass Berhad, is advancing the establishment of Collection and Processing Centres ("CPCs") to strengthen feedstock security and operational integration. The first CPC at the GTP is underway, with additional locations under evaluation to support long-term raw material sustainability across the Group's manufacturing activities.

Within the GTP, the Group is actively structuring available land parcels for potential joint-venture collaborations and strategic partnerships under Phase 2B, which is planned to accommodate up to 300,000 metric tonnes per annum of additional pulp production capacity. The development of Phase 2B is intended to further scale the Group's manufacturing footprint, enhance economies of scale and strengthen its long-term competitive position. Progression of Phase 2B will be subject to market conditions, partner participation and funding arrangements.

The Printing & Publishing Division has undergone operational rationalisation during the year, transitioning towards a more asset-light model while maintaining publishing activities through subcontracting arrangements. This repositioning is intended to improve cost efficiency while preserving participation in niche market segments.
Recent commercial engagements within the fertiliser segment have further strengthened the Group's market outreach, including strategic agreements entered into during the year to expand product applications across domestic and international markets.

Looking ahead, the Group's prospects are underpinned by the progressive commercialisation of newly completed facilities, advancement of strategic partnerships and continued development across its agro-industrial segments. While mindful of execution timelines and market conditions, management remains cautiously optimistic that these initiatives will support sustainable revenue growth and reinforce the Group's long-term value creation objectives.

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3. PROFIT BEFORE TAX

Profit before tax has been determined after charging/ (crediting), amongst others, the following items: -

	Quarter ended		Year to-date ended	
	31/12/25	31/12/24	31/12/25	31/12/24
	RM'000	RM'000	RM'000	RM'000
	(Reviewed)	(Reviewed)	(Reviewed)	(Reviewed)
Depreciation expense	1,555	1,984	6,612	7,358
Allowance for expected credited losses	4,760	3,554	7,760	3,554
Amortisation of Right-Use-Asset	317	304	1,269	1,054
Reversal of impairment losses on receivables	-	-	(3,335)	(500)
Unrealised (gain)/ loss on foreign exchange	-	(77)	66	41
Gain on disposal of plant and equipment	(2,880)	(82)	(3,194)	(645)
Finance income	(1)	(7)	(7)	(11)
Finance cost	2,037	1,204	6,471	4,976

4. INCOME TAX EXPENSE

The tax expense for the year comprised:

a) RM2.96 million arising from transfer pricing adjustments at the parent company level, relating to deemed interest on intra-group financing arrangements recognised in accordance with the arm's length principle under the Malaysian Income Tax (Transfer Pricing) Rules;

b) RM10.39 million recognised by Ultimate Ivory Sdn. Bhd. ("UISB"). The assessment arose subsequent to UISB's voluntary participation in the Special Voluntary Disclosure Programme 2.0 introduced by the IRB in 2024. UISB's appeal against the assessment was dismissed in October 2025, and the provision was accordingly recognised in the financial year; and

c) A net deferred tax credit of RM0.15 million arising from movements in temporary differences recognised in accordance with applicable accounting standards.

Notwithstanding the above, certain subsidiaries continue to benefit from approved tax incentives. Details of the approved tax incentives are as follows:

a) Nextgreen Fertilizer Sdn Bhd
Granted 100% income tax exemption for 10 years, commencing from the first year of statutory income generation, under P.U. (A) 159/2016, as amended by P.U. (A) 393/2018.

b) Nextgreen Pulp & Paper Sdn. Bhd.
Granted 100% income tax exemption for 10 years under P.U. (A) 159/2016 and P.U. (A) 393/2018 for income derived from EFB-based pulp and paper production within the ECER.

c) Nextgreen Agrofeed Sdn Bhd
The Company was granted BioNexus Status approval on 18 December 2025 under P.U. (A) 382/2023 and P.U. (A) 208/2024, which provides 100% income tax exemption for a period of ten (10) years for the commercialisation of animal feed utilising biotechnology. The exemption period will commence from the first year of statutory income generation, subject to compliance with the stipulated conditions of approval.

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5. PROFIT FORECAST AND PROFIT GUARANTEE

The Group has not issued any profit forecast or profit guarantee in the current financial year.

6. GROUP MATERIAL LITIGATION

As at 20 February 2026, being seven (7) days prior to the date of this report, neither the Company nor any of its subsidiaries is involved in any litigation or arbitration proceedings, either as plaintiff or defendant, the outcome of which may have a material effect of 5% or more on the Group's net assets. The Board of Directors is also not aware of any pending or threatened proceedings, or of any circumstances that are likely to give rise to such proceedings, which may materially and adversely affect the financial position or business operations of the Company or its subsidiaries.

7. LOAN, HIRE PURCHASES AND BORROWINGS

The Group has not issued any debt securities during the current quarter or financial period to date. As at the reporting date, the Group's outstanding secured loans and borrowings, denominated in Malaysian Ringgit (MYR), are as follows:

	As at	
	31/12/25 RM'000	31/12/24 RM'000
	(Reviewed)	(Audited)
Non-current		
Term loans	136,410	58,509
Current		
Term loans	6,760	6,249
Bankers' acceptance	3,098	3,552
Bank overdraft	1,496	1,360
Total borrowing	**147,764**	**68,309**

8. CAPITAL MANAGEMENT

The Group continues to actively manage its capital structure to ensure adequate financial flexibility for ongoing operations and planned expansion.

	As at	
	31/12/25 RM'000	31/12/24 RM'000
	(Reviewed)	(Audited)
Total borrowing (Part B, Note 8)	147,764	68,309
Hire purchase	557	691
Lease liabilities	238	1,215
	148,559	70,215
Less: Cash and Bank Balance	(7,972)	(9,109)
	140,587	61,106
Total equity	521,991	442,553
Gearing ratio (times)	**0.27**	**0.14**

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9. CAPITAL MANAGEMENT – CONT'D

As at 31 December 2025, the Group's net gearing ratio stood at 0.27 times (31 December 2024: 0.14 times), calculated based on total borrowings including lease liabilities less cash and bank balances, divided by total equity. The increase in gearing during the financial year was mainly attributable to additional financing facilities drawn to support expansion projects and working capital requirements.

10. SHARE CAPITAL

	No of ordinary share		Amount	
	31/12/25 Unit '000	31/12/24 Unit '000	31/12/25 RM'000	31/12/24 RM'000
	(Reviewed)	(Audited)	(Reviewed)	(Audited)
Issued and fully paid				
At the beginning of period	1,062,961	936,734	411,489	327,504
Issuance of shares pursuant to Private placement	30,445	62,227	24,173	60,385
At the end of the period	**1,093,406**	**1,062,961**	**435,662**	**411,489**

There was no issuance of new ordinary shares during the current quarter ended 31 December 2025.

During the financial year ended 31 December 2025, the Company issued an aggregate of 30,445,000 new ordinary shares pursuant to a private placement exercise, raising total gross proceeds of approximately RM24.44 million. The new ordinary shares rank pari passu in all respects with the existing ordinary shares of the Company.

As at 31 December 2025, the total number of issued and fully paid ordinary shares stood at 1,093,406,000 shares (31 December 2024: 1,062,961,000 shares).

11. BASIC EARNING PER SHARE

Basic earnings per share is calculated based on the consolidated profit for the financial year attributable to owners of the parent and the weighted average number of ordinary shares in issue during the financial year as follows:

	Current quarter ended		Year to-date ended	
	31/12/25 (Reviewed)	31/12/24 (Reviewed)	31/12/25 (Reviewed)	31/12/24 (Reviewed)
Profit attributable to owners of the Company (RM'000)	3,254	2,411	33,661	24,840
Weighted average unit of shares issued ('000)	1,077,481	1,013,477	1,077,481	1,013,477
Basic earnings per share (cent)	**0.30**	**0.24**	**3.12**	**2.45**

12. NET ASSET PER SHARE

The Group's net assets per share increased to 48 sen as at 31 December 2025, compared to 42 sen as at 31 December 2024. The increase was mainly driven by higher retained earnings arising from the Group's improved profitability during the period.

13. AUTHORISATION TO ISSUE

The Condensed Consolidated Interim Financial Report for the quarter and year-to-date ended 31 December 2025 was authorised for release by the Board of Directors in accordance with a resolution passed at the Board meeting held on 27 February 2026.